
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): March 2, 2026

California Resources Corporation

(Exact Name of Registrant as Specified in its Charter)

Delaware
(State or Other Jurisdiction of
Incorporation)

001-36478
(Commission
File Number)

46-5670947
(IRS Employer
Identification No.)

1 World Trade Center
Suite 1500
Long Beach
California
(Address of Principal Executive Offices)

90831
(Zip Code)

Registrant's Telephone Number, Including Area Code: (888) 848-4754

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Common Stock

Trading Symbol(s)
CRC

Name of each exchange on which registered
New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition.

On March 2, 2026, California Resources Corporation (the “Company”) issued a press release announcing its financial condition and results of operations for the fiscal year ended December 31, 2025. A copy of the press release is furnished as Exhibit 99.1 to this report on Form 8-K, and is incorporated herein by reference.

The information contained in this Item 2.02 and the exhibit hereto shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and shall not be incorporated by reference into any filings made by the Company under the Securities Act of 1933, as amended, or the Exchange Act, except as may be expressly set forth by specific reference in such filing.

Item 9.01 Financial Statements and Exhibits.**(d) Exhibits**

Exhibit No.	Description
99.1	<u>Press Release, dated March 2, 2026, issued by California Resources Corporation.</u>
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

California Resources Corporation

/s/ Michael L. Preston

Name: Michael L. Preston

Title: Executive Vice President, Chief Strategy Officer and General Counsel

DATED: March 2, 2026



California Resources Corporation Reports Fourth Quarter and Full-Year 2025 Financial and Operating Results; Announces 2026 Guidance

25% Year-Over-Year Production Growth and Highest Annual Free Cash Flow Since 2021

Receipt of New Drilling Permits Supports Planned 2026 Drilling Program

LONG BEACH, California, March 2, 2026 - California Resources Corporation (NYSE: CRC) (CRC) today reported its financial and operating results for the fourth quarter and full-year 2025. The Company plans to host a conference call and webcast at 1 p.m. ET (10 a.m. PT) on Monday, March 2, 2026. Conference call details can be found within this release.

Fourth Quarter Highlights

- Reported net income of \$12 million, adjusted net income¹ of \$40 million and \$251 million of adjusted EBITDAX¹
- Generated net cash provided by operating activities of \$235 million and \$115 million of free cash flow¹
- Delivered an average of 137 thousand barrels of oil equivalent per day⁵ (MBoe/d) (80% oil); invested total capital of \$120 million including drilling, completions and workover capital¹ of \$56 million
- Increased annual dividend by 5%; marking four consecutive years of dividend growth²
- Returned \$59 million to shareholders including \$34 million in dividends and \$25 million in share repurchases²
- Closed all-stock combination with Berry Corporation on December 18, 2025
- Announced a new memorandum of understanding (MOU)⁴ with a leading California power producer to provide CO₂ transportation and storage and explore decarbonized power solutions near Silicon Valley. See *California Resources Corporation and Middle River Power to Advance Decarbonized Power Solutions in California* for additional information

2025 Highlights

- Increased average net production by 25% year-over-year to 138 MBoe/d⁵ (79% oil), and realized \$235 million in Aera merger-related synergies
- Reported net income of \$363 million, adjusted net income¹ of \$359 million and highest annual adjusted EBITDAX¹ of \$1,241 million since 2021
- Generated \$865 million of net cash provided by operating activities and free cash flow¹ of \$543 million, highest annual free cash flow since 2021
- Returned \$513 million to shareholders including \$377 million in share repurchases and \$136 million in dividends²
- Lowered base decline to 8%–13% from 10%–15% through improved reservoir management
- Increased proved undeveloped reserves by 190% and total proved reserves by 20% through operational improvements and mergers, despite 14% year-over-year decline in SEC pricing for oil

- Exited 2025 with \$117 million in available cash³, \$1,284 million in available borrowing capacity and liquidity of \$1,401 million
- Increased aggregate elected commitment under the Revolving Credit Facility to \$1,460 million in 2025 from \$1,150 million
- Received “Grade A” certifications under MiQ’s Methane Emissions Performance Standard for production assets across the Los Angeles, Ventura, and San Joaquin basins (excluding assets added in the Berry Merger)
- Substantially completed construction of CRC's first carbon capture and storage (CCS) project at the Elk Hills cryogenic gas plant
- Executed new MOUs⁴ with leading California industrial and power partners to evaluate decarbonized solutions. See *Carbon TerraVault's 2025 Press Release* for additional information

2026 Outlook

- CRC is receiving new drilling permits and currently holds the majority of permits necessary to undertake its 2026 capital program
- Targeting approximately 12% year-over-year production growth, averaging 152–157 MBoe/d (~81% oil), supported by four operated drilling rigs
- Capital investments expected to range between \$430–\$470 million, including \$280–\$300 million for drilling, completions, and workovers¹, and \$12–\$20 million for carbon management initiatives
- Expect to realize \$80–\$90 million of Berry merger-related synergies within 12 months of closing, including \$35 to \$40 million in general and administrative expenses, \$25 to \$30 million in operating costs and \$20 million in financing costs
- Targeting first CO₂ injection at its CCS project at the Elk Hills cryogenic gas plant in spring 2026, subject to commissioning and final regulatory approval. See *Carbon TerraVault's 2025 Press Release* for additional information

“CRC delivered a landmark year in 2025, driven by strong financial performance, robust cash flow generation, and disciplined execution, while returning substantial cash to shareholders,” said Francisco Leon, CRC’s President and Chief Executive Officer. “Our teams made meaningful progress improving reservoir management across our high-quality, low-decline conventional asset base and advancing several strategic initiatives that strengthen the company’s long-term foundation.

"Our 2026 priorities are clear: safely and efficiently operate our core businesses, deliver on the synergies from the Berry merger, and continue to advance high-return opportunities across our portfolio while maintaining financial discipline. With a resilient asset base and a strong hedge position, CRC is well positioned to manage near-term volatility and generate strong cash flows from which to enhance shareholder returns."

Fourth Quarter and Total Year 2025 Results

Select Production, Price and Financial Results and Non-GAAP Measures (\$ in millions except production and prices)	4th Quarter 2025	3rd Quarter 2025	Total Year 2025	Total Year 2024
Net oil production per day (MBbl/d) ⁶	109	107	109	80
Realized oil price without derivative settlements (\$ per Bbl)	\$ 61.14	\$ 66.32	\$ 66.52	\$ 76.92
Realized oil price with derivative settlements ¹ (\$ per Bbl) ¹	\$ 64.27	\$ 67.04	\$ 67.51	\$ 75.66
Net NGL production per day (MBbl/d) ⁶	9	10	10	10
Realized NGL price (\$ per Bbl)	\$ 42.86	\$ 41.04	\$ 45.30	\$ 48.93
Net natural gas production per day (Mmcfd/d) ⁶	113	118	114	117
Realized natural gas price (\$ per Mcf)	\$ 3.91	\$ 3.47	\$ 3.57	\$ 2.99
Net total production per day (MBoe/d) ⁶	137	137	138	110
Margin from purchased commodities ¹	\$ 13	\$ 14	\$ 56	\$ 42
Electricity margin ¹	\$ 40	\$ 90	\$ 195	\$ 119
Net gain (loss) from commodity derivatives	\$ 126	\$ (23)	\$ 266	\$ 241
Other operating expenses net of other revenue ¹	\$ 75	\$ 25	\$ 187	\$ 213
Select Financial Statement Data and Non-GAAP Measures: (\$ and shares in millions, except per share amounts)	4th Quarter 2025	3rd Quarter 2025	Total Year 2025	Total Year 2024
Total operating revenues	\$ 924	\$ 855	\$ 3,669	\$ 3,198
Operating costs	\$ 325	\$ 316	\$ 1,252	\$ 966
General and administrative expenses	\$ 95	\$ 87	\$ 333	\$ 321
Adjusted general and administrative expenses ¹	\$ 89	\$ 82	\$ 309	\$ 279
Taxes other than on income	\$ 55	\$ 70	\$ 242	\$ 242
Transportation costs	\$ 20	\$ 19	\$ 79	\$ 81
Operating income	\$ 47	\$ 98	\$ 598	\$ 620
Interest and debt expense, net	\$ 29	\$ 25	\$ 106	\$ 87
Income tax provision	\$ 11	\$ 11	\$ 139	\$ 140
Deferred income tax provision	\$ 22	\$ 35	\$ 98	\$ 71
Net income	\$ 12	\$ 64	\$ 363	\$ 376
Weighted-average common shares outstanding - diluted	85.1	84.4	87.4	81.4
Net income per share - diluted	\$ 0.14	\$ 0.76	\$ 4.15	\$ 4.62
Adjusted net income ¹	\$ 40	\$ 123	\$ 359	\$ 317
Adjusted net income per share ¹ - diluted	\$ 0.47	\$ 1.46	\$ 4.11	\$ 3.89
Net cash provided by operating activities	\$ 235	\$ 279	\$ 865	\$ 610
Adjusted EBITDAX ¹	\$ 251	\$ 338	\$ 1,241	\$ 1,006
Free cash flow ¹	\$ 115	\$ 188	\$ 543	\$ 355
Capital investments	\$ 120	\$ 91	\$ 322	\$ 255
Cash and cash equivalents (as of December 31, 2025 and 2024, respectively)			\$ 132	\$ 372
Available cash and cash equivalents			\$ 117	\$ 354
Restricted cash			\$ 15	\$ 18

2025 Proved Reserves

As of December 31, 2025, CRC's total proved reserves were 654 million Boe (MMBoe), of which approximately 83% was oil and 541 MMBoe was proved developed. CRC added 93 MMBoe of proved reserves related to the Berry merger in 2025. Standardized measure of discounted future net cash flows were \$6,666 million with a PV-10¹ value of \$8,717 million, based on SEC pricing, at December 31, 2025. In 2025, CRC's reserve replacement ratio¹ was 368%. See Attachment 3 for the non-GAAP reconciliation.

2026 Guidance

The following table provides key first quarter and full year 2026 financial and operating guidance⁶. In 2026, CRC expects to operate a four-rig program subject to commodity prices and market conditions. CRC currently holds the permits necessary to execute a majority of its planned capital program. See Attachment 2 for further information on CRC's first quarter and full year 2026 guidance.

	1Q26E	Total Year 2026E
Net Production (MBoe/d)	155 - 157	152 - 157
Percentage Oil	81%	1
Capital Investments (\$ millions)	\$110 - \$130	\$430 - \$470
Adjusted EBITDAX ¹ (\$ millions)	\$240 - \$280	\$970 - \$1,070

Shareholder Returns

CRC is committed to increasing shareholder returns over time. In November 2025, CRC increased its annual dividend by approximately 5% to a total annual dividend of \$1.62. CRC has increased its dividend every year since 2021.

On March 1, 2026, CRC's Board of Directors declared a quarterly cash dividend of \$0.405 per share of common stock, payable to shareholders of record on March 13, 2026. The dividend is expected to be paid on March 20, 2026.

In 2025, CRC repurchased 8.3 million shares of its common stock for \$377 million² at an average price of \$45.29 per share and returned \$136 million in dividends to shareholders. Since mid-2021, the Company has returned approximately \$1,573 million to shareholders², including \$1,170 million in share repurchases and \$403 million in dividends.

In February 2026, CRC's Board of Directors approved an increase of the Share Repurchase Program to \$1.78 billion, an increase of \$430 million and extended the program through December 31, 2027. After this increase and repurchases in January 2026, CRC has \$600 million of capacity remaining under the repurchase program as of February 28, 2026.

Balance Sheet and Liquidity

In October 2025, CRC's lenders reaffirmed its \$1,500 million borrowing base under its Revolving Credit Facility as part of its semi-annual redetermination. In December 2025, elected commitments under the Revolving Credit Facility increased by \$10 million to \$1,460 million.

At year-end 2025, CRC had liquidity of \$1,401 million, consisting of \$117 million in available cash and cash equivalents³ and \$1,284 million of available borrowing capacity under its Revolving Credit Facility (which reflects \$1,460 million of borrowing capacity less \$176 million of outstanding letters of credit). There were no outstanding borrowings under the Revolving Credit Facility as of December 31, 2025.

Participation in Upcoming Investor Conferences

CRC is scheduled to participate in the following events in March 2026:

- 2026 Jefferies Power, Energy, Clean Energy, and Utilities Conference, March 4, New York, NY
- 2026 NYSE Investor Access Day, March 20, Virtual
- 38th Annual ROTH Conference, March 23, Dana Point, CA

CRC's presentation materials will be available on the day of the event on its website. See the Events and Presentations page under the Investor Relations section on www.crc.com.

Conference Call Details

A conference call and webcast is planned for 1 p.m. ET (10 a.m. PT) on Monday, March 2, 2026. To participate in the call, dial (877) 328-5505 (International calls dial +1 (412) 317-5421) or access via webcast at www.crc.com. Participants may also pre-register for the conference call at <https://dpreregister.com/sreg/10204776/10070090c28>. A digital replay of the conference call will be available for approximately 90 days.

¹ See Attachment 3 for the non-GAAP financial measures of adjusted net income (loss), adjusted net income (loss) per share - basic and diluted, net cash provided by operating activities before changes in operating assets and liabilities, net, adjusted EBITDAX, free cash flow, adjusted general and administrative expenses and PV-10 including reconciliations to the most directly comparable GAAP measure without unreasonable effort. See Attachment 2 for the 1Q26 and 2026 estimates of the non-GAAP measures of adjusted EBITDAX, oil and natural gas segment adjusted EBITDAX, carbon management segment adjusted EBITDAX and adjusted general and administrative expenses, including reconciliations to its most directly comparable GAAP measure, without unreasonable effort. See Attachment 1 for a reconciliation of drilling completion and workover capital to total capital investments reported under GAAP.

² All of CRC's future quarterly dividends and share repurchases are subject to commodity prices, debt agreement covenants and Board of Directors' approval. The total value of shares purchased excludes commissions and excise taxes. Commissions paid on share repurchases were not significant in all periods presented. The total value of share repurchases excludes excise taxes of approximately \$2 million in the year ended December 31, 2024. Excise taxes were insignificant in the year ended December 31, 2025. The total value of shares repurchased excludes approximately \$3 million related to excise taxes and commissions paid on share repurchases since the inception of the Share Repurchase Program.

³ Excludes restricted cash of \$15 million.

⁴ MOUs and CDMA's are non-binding agreements. The projects and transactions described in an MOU or CDMA are subject to certain conditions precedent, typically including the negotiation of definitive documents, a final investment decision by the parties and receipt of EPA Class VI permits and other regulatory approvals.

⁵ Net production per day for the periods presented reflects the impact of transaction timing. Aera Energy volumes contributed for the full year in 2025 and for approximately six months in 2024, while Berry Corporation volumes contributed for approximately 14 days in 2025 following the transaction close. Production amounts shown are reported results and are not presented on a pro forma basis.

⁶ 1Q26 guidance assumes Brent price of \$66.42 per barrel of oil, NGL realizations as a percentage of Brent consistent with prior years and a NYMEX gas price of \$5.22 per mcf. Total year 2026 guidance assumes Brent price of \$65.57 per barrel of oil, NGL realizations as a percentage of Brent consistent with prior years and a NYMEX gas price of \$4.13 per mcf.

About California Resources Corporation

California Resources Corporation (CRC) is an independent energy and carbon management company advancing the energy transition. CRC is committed to environmental stewardship while safely providing local, responsibly sourced energy. CRC is also focused on maximizing the value of its land, mineral ownership, and energy expertise for decarbonization by developing CCS and other emissions reducing projects. For more information about CRC, please visit crc.com.

About Carbon TerraVault

Carbon TerraVault (CTV), CRC's carbon management business, is developing services to capture, transport and permanently store CO₂ for its customers. CTV is engaged in a series of proposed CCS projects to inject CO₂ captured from industrial sources into depleted reservoirs deep underground for permanent sequestration. For more information, visit carbonterravault.com.

Forward-Looking Statements

Information set forth in this communication, including financial estimates and statements as to the effects of the Berry Merger, constitute "forward-looking statements" within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other securities laws. All statements other than historical facts are forward-looking statements, and include statements regarding the benefits of the Berry Merger, CRC's future financial position, business strategy, projected revenues, earnings, costs, capital expenditures and plans and objectives and intentions of management for the future. Words such as "expect," "could," "may," "anticipate," "intend," "plan," "ability," "believe," "seek," "see," "will," "would," "estimate," "forecast," "target," "guidance," "outlook," "opportunity" or "strategy" or similar expressions are generally intended to identify forward-looking statements. These forward-looking statements are based upon the current beliefs and expectations of the management of CRC and are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in, projected in, or implied by, such statements.

Although CRC believes the expectations and forecasts reflected in its forward-looking statements are reasonable, they are inherently subject to numerous risks and uncertainties, most of which are difficult to predict and many of which are beyond its control. No assurance can be given that such forward-looking statements will be correct or achieved or that the assumptions are accurate or will not change over time. Particular uncertainties that could cause CRC's actual results to be materially different than those expressed in its forward-looking statements are described in its most recent Annual Report on Form 10-K and its other periodic filings with the SEC. These factors include, but are not limited to: fluctuations in commodity prices; production levels and/or pricing by OPEC, OPEC+ or U.S. producers; government policy, war and political conditions and events; integration efforts and projected synergies and other benefits in connection with the Berry Merger and other acquisitions; divestitures and joint ventures; regulatory actions and changes that affect the oil and gas industry generally and us in particular; the efforts of activists to delay or prevent oil and gas activities or the development of CRC's carbon management segment; changes in business strategy and the ability and financial resources to execute our capital plan in a timely manner; lower-than-expected production; changes to estimates of reserves and related future cash flows; the recoverability of resources and unexpected geologic conditions; general economic conditions and trends; results from operations and competition in the industries in which it operates; CRC's ability to realize the anticipated benefits from prior or

future efforts to reduce costs; environmental risks and liability; the benefits contemplated by its energy transition strategies and initiatives; CRC's ability to successfully identify, develop and finance carbon capture and storage projects, power projects and other renewable energy efforts; delays from government approvals and otherwise that could affect the timing of first injection of CO₂; future dividends and share repurchases and de-leveraging efforts; and natural disasters, accidents, mechanical failures, power outages, labor difficulties, cybersecurity breaches or attacks or other catastrophic events.

CRC cautions you not to place undue reliance on forward-looking statements contained in this document, which speak only as of the date hereof, and CRC is under no obligation, and expressly disclaims any obligation to update, alter or otherwise revise any forward-looking statements, whether as a result of new information, future events or otherwise. This communication may also contain information from third-party sources. This data may involve a number of assumptions and limitations, and CRC has not independently verified them and does not warrant the accuracy or completeness of such third-party information.

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STATEMENTS OF OPERATIONS, SELECT FINANCIAL INFORMATION

(\$ and shares in millions, except per share amounts)

Statements of Operations:

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Revenues					
Oil, natural gas and natural gas liquids sales	\$ 679	\$ 715	\$ 826	\$ 2,910	\$ 2,537
Net gain (loss) from commodity derivatives	126	(23)	(49)	266	241
Revenue from marketing of purchased commodities	60	58	59	238	235
Electricity sales	52	101	39	233	159
Other revenue	7	4	2	22	26
Total operating revenues	924	855	877	3,669	3,198
Operating Expenses					
Operating costs	325	316	323	1,252	966
General and administrative expenses	95	87	95	333	321
Depreciation, depletion and amortization	129	123	142	511	388
Asset impairment	57	2	1	59	14
Taxes other than on income	55	70	80	242	242
Costs related to marketing of purchased commodities	47	44	53	182	193
Electricity generation expenses	12	11	9	38	40
Transportation costs	20	19	21	79	81
Accretion expense	29	28	31	114	87
Net loss on natural gas purchase derivatives	26	27	19	50	30
Measurement period adjustments, net	—	—	(12)	1	(12)
Other operating expenses, net	82	29	51	209	239
Total operating expenses	877	756	813	3,070	2,589
(Loss) gain on asset divestitures	—	(1)	4	(1)	11
Operating Income	47	98	68	598	620
Non-Operating (Expenses) Income					
Interest and debt expense, net	(29)	(25)	(28)	(106)	(87)
Equity loss from unconsolidated subsidiaries	(1)	(2)	(1)	(4)	(10)
Loss on early extinguishment of debt	—	—	—	(1)	(5)
Other non-operating income (expense), net	6	4	2	15	(2)
Income Before Income Taxes	23	75	41	502	516
Income tax provision	(11)	(11)	(8)	(139)	(140)
Net Income	\$ 12	\$ 64	\$ 33	\$ 363	\$ 376
Net income per share - basic	\$ 0.14	\$ 0.76	\$ 0.36	\$ 4.17	\$ 4.74
Net income per share - diluted	\$ 0.14	\$ 0.76	\$ 0.36	\$ 4.15	\$ 4.62
Adjusted net income	\$ 40	\$ 123	\$ 84	\$ 359	\$ 317
Adjusted net income per share - basic	\$ 0.47	\$ 1.47	\$ 0.93	\$ 4.13	\$ 4.00
Adjusted net income per share - diluted	\$ 0.47	\$ 1.46	\$ 0.91	\$ 4.11	\$ 3.89
Weighted-average common shares outstanding - basic	84.6	83.7	90.8	87.0	79.3
Weighted-average common shares outstanding - diluted	85.1	84.4	92.2	87.4	81.4
Effective tax rate	48 %	15 %	20 %	28 %	27 %

(\$ in millions)

Cash Flow Data:

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Net cash provided by operating activities	\$ 235	\$ 279	\$ 206	\$ 865	\$ 610
Net cash used in investing activities	\$ (508)	\$ (87)	\$ (67)	\$ (725)	\$ (1,077)
Net cash provided by (used in) financing activities	\$ 209	\$ (68)	\$ (8)	\$ (380)	\$ 343

(\$ in millions)

Select Balance Sheet Information:

	December 31, 2025	December 31, 2024
Total current assets	\$ 938	\$ 1,024
Property, plant and equipment, net	\$ 5,905	\$ 5,680
Total current liabilities	\$ 1,050	\$ 980
Long-term debt, net	\$ 1,283	\$ 1,132
Noncurrent asset retirement obligations	\$ 913	\$ 995
Total stockholders' equity	\$ 3,674	\$ 3,538

GAINS AND LOSSES FROM COMMODITY DERIVATIVES

(\$ millions)

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Non-cash commodity derivative gain (loss)	\$ 95	\$ (32)	\$ (51)	\$ 225	\$ 274
Net received (paid) on settled commodity derivatives	31	9	2	41	(33)
Net gain (loss) from commodity derivatives	<u>\$ 126</u>	<u>\$ (23)</u>	<u>\$ (49)</u>	<u>\$ 266</u>	<u>\$ 241</u>
Non-cash derivative loss (gain)	\$ 22	\$ 24	\$ 5	\$ 24	\$ (2)
Net paid on settled commodity derivatives	4	3	14	26	32
Net loss on natural gas purchase derivatives	<u>\$ 26</u>	<u>\$ 27</u>	<u>\$ 19</u>	<u>\$ 50</u>	<u>\$ 30</u>

CAPITAL INVESTMENTS

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
(\$ millions)					
Facilities ⁽¹⁾	\$ 46	\$ 28	\$ 44	\$ 99	\$ 111
Drilling and completions	38	26	17	98	69
Workovers	18	17	17	69	54
Other	9	1	—	10	—
Oil and natural gas segment	111	72	78	276	234
Carbon management segment	11	15	6	33	12
Corporate and other ⁽¹⁾	(2)	4	4	13	9
Total capital investment	\$ 120	\$ 91	\$ 88	\$ 322	\$ 255

(1) Certain amounts previously reported in the Q1 2025 earnings release have been corrected. This correction relates to reporting of \$8 million of capital as Corporate and other in Q1 2025 and this amount was reclassified to Facilities in Q4 2025.

LIQUIDITY

	December 31, 2025	December 31, 2024
(\$ millions)		
Available cash and cash equivalents ⁽¹⁾	\$ 117	\$ 354
Revolving credit facility:		
Borrowing capacity	1,460	1,150
Outstanding letters of credit	(176)	(167)
Availability	\$ 1,284	\$ 983
Liquidity	\$ 1,401	\$ 1,337

(1) Excludes restricted cash of \$15 million and \$18 million at December 31, 2025 and December 31, 2024, respectively.

CRC GUIDANCE	Consolidated 1Q26E	Oil and Natural Gas Segment	Carbon Management Segment
Net production (MBoe/d)	155 - 157		
Net oil production (%)	81%		
Operating costs (\$ millions)	\$355 - \$375	\$355 - \$375	
General and administrative expenses (\$ millions)	\$90 - \$100	\$12 - \$16	\$2 - \$4
<i>Adjusted general and administrative expenses (\$ millions)</i>	<i>\$85 - \$90</i>	<i>\$12 - \$16</i>	<i>\$2 - \$4</i>
Depreciation, depletion and amortization (\$ millions)	\$145 - \$157	\$140 - \$150	
Capital investments (\$ millions)	\$110 - \$130	\$95 - \$110	\$12 - \$16
Adjusted EBITDAX (\$ millions)	\$240 - \$280	\$290 - \$325	\$(10) - \$(5)
Margin from purchased commodities (\$ millions) ⁽¹⁾	\$15 - \$20		
Electricity revenue (\$ millions)	\$6 - \$16		
Electricity generation expenses (\$ millions)	\$2 - \$6		
Other operating expenses net of other revenue (\$ millions) ⁽²⁾	\$10 - \$20		\$2 - \$10
Transportation costs (\$ millions)	\$25 - \$30	\$15 - \$20	
Taxes other than on income (\$ millions)	\$65 - \$75	\$60 - \$65	
Interest and debt expense (\$ millions)	\$30 - \$35		
Other Assumptions:			
Brent (\$/Bbl)	\$66.42		
NYMEX (\$/Mcf)	\$5.22		
Price realization oil - % of Brent:	94% - 98%		
Price realization NGLs - % of Brent:	60% - 66%		
Price realization natural gas - % of NYMEX:	58% - 64%		
Deferred income taxes	62% - 74%		
Effective tax rate	32%		

CRC GUIDANCE	Consolidated 2026E	Oil and Natural Gas Segment	Carbon Management Segment
Net production (MBoe/d)	152 - 157		
Net oil production (%)	81%		
Operating costs (\$ millions)	\$1,400 - \$1,500	\$1,400 - \$1,500	
General and administrative expenses (\$ millions)	\$350 - \$370	\$50 - \$60	\$6 - \$12
<i>Adjusted general and administrative expenses (\$ millions)</i>	<i>\$315 - \$330</i>	<i>\$50 - \$60</i>	<i>\$6 - \$12</i>
Depreciation, depletion and amortization (\$ millions)	\$595 - \$615	\$575 - \$590	
Capital investments (\$ millions)	\$430 - \$470	\$410 - \$435	\$12 - \$20
Adjusted EBITDAX (\$ millions)	\$970 - \$1,070	\$1,215 - \$1,305	\$(50) - \$(10)
Margin from purchased commodities (\$ millions) ⁽¹⁾	\$60 - \$75		
Electricity revenue (\$ millions)	\$55 - \$85		
Electricity generation expenses (\$ millions)	\$15 - \$25		
Other operating expenses net of other revenue (\$ millions) ⁽²⁾	\$20 - \$30		\$25 - \$35
Transportation costs (\$ millions)	\$105 - \$115	\$65 - \$70	
Taxes other than on income (\$ millions)	\$275 - \$285	\$240 - \$250	
Interest and debt expense (\$ millions)	\$125 - \$135		
Other Assumptions:			
Brent (\$/Bbl)	\$65.57		
NYMEX (\$/Mcf)	\$4.13		
Price realization oil - % of Brent:	94% - 98%		
Price realization NGLs - % of Brent:	55% - 60%		
Price realization natural gas - % of NYMEX:	65% - 70%		
Deferred income taxes	62% - 74%		
Effective tax rate	32%		

⁽¹⁾ Margin from purchased commodities is calculated as the difference between revenue from marketing of purchased commodities and costs related to marketing of purchased commodities, and excludes costs of transportation.

⁽²⁾ Other operating revenue and expenses, net is calculated as the difference between other revenue and other operating expenses, net and includes exploration expense and CMB expenses. CMB expenses includes lease cost for sequestration easements, advocacy, and other startup related costs.

See Attachment 3 for management's disclosure of its use of these non-GAAP measures and how these measures provide useful information to investors about CRC's results of operations and financial condition.

FORWARD LOOKING NON-GAAP RECONCILIATIONS

A reconciliation of the non-GAAP measure of segment adjusted EBITDAX cannot be reconciled to the comparable measure of operating cash flow prepared in accordance with GAAP without unreasonable effort. We have included a reconciliation of the GAAP measure of segment profit to segment adjusted EBITDAX.

	1Q26E					
	Consolidated		Oil and Natural Gas Segment		Carbon Management Segment	
	Low	High	Low	High	Low	High
(\$ millions)						
General and administrative expenses	\$ 90	\$ 100	\$ 12	\$ 16	\$ 2	\$ 4
Equity-settled stock-based compensation	(5)	(10)	—	—	—	—
Estimated adjusted general and administrative expenses	\$ 85	\$ 90	\$ 12	\$ 16	\$ 2	\$ 4

(\$ millions)

Net income	
Interest and debt expense	
Depreciation, depletion and amortization	
Income taxes	
Exploration expense	
Equity loss from unconsolidated subsidiaries	
Unusual, infrequent and other items	
Other non-cash items	
Accretion expense	
Stock-settled compensation	

Estimated adjusted EBITDAX

Net cash provided by operating activities	
Cash interest	
Cash income taxes	
Working capital changes	

Estimated adjusted EBITDAX

(\$ millions)

Segment profit	
Depreciation, depletion and amortization	
Unusual, infrequent and other items	
Other non-cash items	
Accretion expense	

Estimated adjusted EBITDAX

(\$ millions)

Segment loss	
Interest and debt expense, net	
Equity loss from unconsolidated subsidiary	

Estimated adjusted EBITDAX

(\$ millions)

Revenue from marketing of purchased commodities	
Costs related to marketing of purchased commodities	

Margin from purchased commodities

(\$ millions)

Other operating expenses, net	
Other revenue	

Operating expenses net of other revenue

Consolidated	
1Q26E	
Low	High
\$ 5	\$ 13
30	35
145	157
2	6
1	1
—	2
23	28
25	29
9	9
<u>\$ 240</u>	<u>\$ 280</u>

Oil and Natural Gas Segment	
1Q26E	
Low	High
\$ 122	\$ 142
140	150
3	4
25	29
<u>\$ 290</u>	<u>\$ 325</u>

Carbon Management Segment	
1Q26E	
Low	High
\$ (7)	\$ (18)
1	5
1	3
<u>\$ (5)</u>	<u>\$ (10)</u>

Consolidated	
1Q26E	
Low	High
\$ 54	\$ 70
(39)	(50)
<u>\$ 15</u>	<u>\$ 20</u>

Consolidated	
1Q26E	
Low	High
\$ 38	\$ 54
(28)	(34)
<u>\$ 10</u>	<u>\$ 20</u>

(\$ millions)

General and administrative expenses
Equity-settled stock-based compensation

Estimated adjusted general and administrative expenses

2026E							
Consolidated		Oil and Natural Gas Segment			Carbon Management Segment		
Low	High	Low	High		Low	High	
\$ 350	\$ 370	\$ 50	\$ 60	\$ 60	\$ 6	\$ 12	\$ 12
(35)	(40)	—	—	—	—	—	—
\$ 315	\$ 330	\$ 50	\$ 60	\$ 60	\$ 6	\$ 12	\$ 12

(\$ millions)

Net income
Interest and debt expense
Interest income
Depreciation, depletion and amortization
Income taxes
Exploration expense
Equity loss from unconsolidated subsidiaries
Unusual, infrequent and other items
Other non-cash items
Accretion expense
Stock-settled compensation

Estimated adjusted EBITDAX

Consolidated	
2026E	
Low	High
\$ 50	\$ 80
125	135
(2)	—
595	615
22	30
5	5
1	3
33	51
105	115
36	36
\$ 970	\$ 1,070

Net cash provided by operating activities
Cash interest
Cash income taxes
Working capital changes

Estimated adjusted EBITDAX

\$ 620	\$ 644
100	116
(34)	(22)
284	332
\$ 970	\$ 1,070

(\$ millions)

Segment profit
Depreciation, depletion and amortization
Unusual, infrequent and other items
Other non-cash items
Accretion expense

Estimated adjusted EBITDAX

Oil and Natural Gas Segment	
2026E	
Low	High
\$ 528	\$ 588
575	590
7	12
105	115
\$ 1,215	\$ 1,305

(\$ millions)

Segment loss
Interest and debt expense, net
Equity loss from unconsolidated subsidiary

Estimated adjusted EBITDAX

Carbon Management Segment	
2026E	
Low	High
\$ (19)	\$ (77)
6	18
3	9
\$ (10)	\$ (50)

(\$ millions)

Revenue from marketing of purchased commodities
Costs related to marketing of purchased commodities
Margin from purchased commodities

Consolidated	
2026E	
Low	High
\$ 240	\$ 265
(180)	(190)
\$ 60	\$ 75

(\$ millions)

Other operating expenses, net

Other revenue

Operating expenses net of other revenue

Consolidated			
2026E			
Low		High	
\$	166	\$	184
	(146)		(154)
\$	20	\$	30

NON-GAAP RECONCILIATIONS

To supplement the presentation of its financial results prepared in accordance with U.S. generally accepted accounting principles (GAAP), management uses certain non-GAAP measures to assess its financial condition, results of operations and cash flows. These measures are also widely used by the industry, the investment community and CRC's lenders. Although these are non-GAAP measures, the amounts included in the calculations were computed in accordance with GAAP. Certain items excluded from these non-GAAP measures are significant components in understanding and assessing CRC's financial performance, such as CRC's cost of capital and tax structure, as well as the effect of acquisition and development costs of CRC's assets. Management believes that the non-GAAP measures presented, when viewed in combination with CRC's financial and operating results prepared in accordance with GAAP, provide a more complete understanding of the factors and trends affecting the Company's performance. The non-GAAP measures presented herein may not be comparable to other similarly titled measures of other companies. Below are additional disclosures regarding each of these non-GAAP measures, including reconciliations to their most directly comparable GAAP measure where applicable.

ADJUSTED NET INCOME (LOSS)

Adjusted net income (loss) and adjusted net income (loss) per share are non-GAAP measures. CRC defines adjusted net income as net income excluding the effects of significant transactions and events that affect earnings but vary widely and unpredictably in nature, timing and amount. These events may recur, even across successive reporting periods. Management believes these non-GAAP measures provide useful information to the industry and the investment community interested in comparing CRC's financial performance between periods. Reported earnings are considered representative of management's performance over the long term. Adjusted net income (loss) is not considered to be an alternative to net income (loss) reported in accordance with GAAP. The following table presents a reconciliation of the GAAP financial measure of net income and net income attributable to common stock per share to the non-GAAP financial measures of adjusted net income and adjusted net income per share.

(\$ millions, except per share amounts)	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Net income	\$ 12	\$ 64	\$ 33	\$ 363	\$ 376
Unusual, infrequent and other items:					
Non-cash derivative (gain) loss on Brent based commodity contracts	(95)	32	51	(225)	(274)
Non-cash derivative loss (gain) on natural gas derivative contracts	22	24	5	24	(2)
Asset impairment	57	2	1	59	14
Severance and termination costs	12	—	2	20	30
Merger-related costs	20	6	1	30	57
Increased power and fuel costs due to power plant maintenance	—	—	6	—	50
Net loss (gain) on asset divestitures	—	1	(4)	1	(11)
Loss on early extinguishment of debt	—	—	—	1	5
Offshore platform expense	12	5	2	19	5
Litigation and settlements	—	1	5	26	12
Measurement period adjustments	—	—	—	1	—
Other, net	11	11	1	38	23
Total unusual, infrequent and other items	39	82	70	(6)	(91)
Income tax (benefit) provision of adjustments at the combined tax rate	(11)	(23)	(19)	2	32
Adjusted net income	\$ 40	\$ 123	\$ 84	\$ 359	\$ 317
Net income (loss) per share – basic	\$ 0.14	\$ 0.76	\$ 0.36	\$ 4.17	\$ 4.74
Net income (loss) per share – diluted	\$ 0.14	\$ 0.76	\$ 0.36	\$ 4.15	\$ 4.62
Adjusted net income per share – basic	\$ 0.47	\$ 1.47	\$ 0.93	\$ 4.13	\$ 4.00
Adjusted net income per share – diluted	\$ 0.47	\$ 1.46	\$ 0.91	\$ 4.11	\$ 3.89

ADJUSTED EBITDAX

CRC defines adjusted EBITDAX as earnings before interest expense; income taxes; depreciation, depletion and amortization; exploration expense; other unusual, infrequent and out-of-period items; and other non-cash items. CRC believes this measure provides useful information in assessing its financial condition, results of operations and cash flows and is widely used by the industry, the investment community and its lenders. Although this is a non-GAAP measure, the amounts included in the calculation were computed in accordance with GAAP. Certain items excluded from this non-GAAP measure are significant components in understanding and assessing CRC's financial performance, such as its cost of capital and tax structure, as well as depreciation, depletion and amortization of CRC's assets. This measure should be read in conjunction with the information contained in CRC's financial statements prepared in accordance with GAAP. A version of adjusted EBITDAX is a material component of certain of its financial covenants under CRC's Revolving Credit Facility and is provided in addition to, and not as an alternative for, income and liquidity measures calculated in accordance with GAAP.

The following table represents a reconciliation of the GAAP financial measures of net income and net cash provided by operating activities to the non-GAAP financial measure of adjusted EBITDAX. CRC has included non-GAAP measures of adjusted EBITDAX for its oil and gas segment and its carbon management segment below. Management believes these segment non-GAAP measures are useful for investors to understand the results of our core businesses.

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
(\$ millions, except per BOE amounts)					
Net income	\$ 12	\$ 64	\$ 33	\$ 363	\$ 376
Interest and debt expense	29	25	28	106	87
Depreciation, depletion and amortization	129	123	142	511	388
Income tax provision	11	11	8	139	140
Exploration expense	1	—	—	2	2
Interest income	(5)	(1)	(4)	(11)	(19)
Equity loss from unconsolidated subsidiaries	1	2	—	4	—
Unusual, infrequent and other items ⁽¹⁾	39	82	70	(6)	(91)
Non-cash items					
Accretion expense	29	28	31	114	87
Stock-based compensation	6	5	6	24	23
Taxes related to acquisition accounting and other	—	—	2	—	12
Pension and post-retirement benefits	(1)	(1)	—	(5)	1
Adjusted EBITDAX	\$ 251	\$ 338	\$ 316	\$ 1,241	\$ 1,006
Net cash provided by operating activities	\$ 235	\$ 279	\$ 206	\$ 865	\$ 610
Cash interest payments	42	6	42	98	88
Cash interest received	(5)	(1)	(4)	(11)	(19)
Cash income taxes	—	6	50	45	105
Exploration expense	1	—	—	2	2
Working capital changes	(22)	48	22	242	220
Adjusted EBITDAX	\$ 251	\$ 338	\$ 316	\$ 1,241	\$ 1,006
Net income per Boe	\$ 0.95	\$ 5.09	\$ 2.54	\$ 7.21	\$ 9.38
Adjusted EBITDAX per Boe	\$ 19.85	\$ 26.90	\$ 24.35	\$ 24.65	\$ 25.09

⁽¹⁾ See Adjusted Net Income (Loss) reconciliation.

SEGMENT ADJUSTED EBITDAX

This measure should be read in conjunction with Note 16 *Segment Information* in CRC's 2024 Annual Report. A reconciliation of the non-GAAP measure of segment adjusted EBITDAX cannot be reconciled to the comparable measure of operating cash flow prepared in accordance with GAAP without unreasonable effort.

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024 ⁽¹⁾
Oil and Natural Gas Segment					
(\$ millions)					
Segment profit	\$ 46	\$ 182	\$ 268	\$ 688	\$ 815
Depreciation, depletion and amortization	127	118	129	492	354
Exploration expense	1	—	—	2	2
Accretion expense	29	28	31	114	87
Adjusted income items	16	4	(3)	23	54
Adjusted EBITDAX - Oil and Natural Gas	\$ 219	\$ 332	\$ 425	\$ 1,319	\$ 1,312
Carbon Management Segment					
Segment loss	\$ (20)	\$ (21)	\$ (31)	\$ (86)	\$ (94)
Interest on contingent liability (related to Carbon TerraVault JV)	3	3	3	11	9
Equity loss from unconsolidated subsidiary	2	2	2	6	5
Adjusted income items	57	2	1	59	2
Adjusted EBITDAX - Carbon Management	\$ 42	\$ (14)	\$ (25)	\$ (10)	\$ (78)

⁽¹⁾ Certain amounts related to the total year 2024 previously reported in the Q4 2024 earnings release have been corrected. These corrections related to classification of expenditures by segment and have no material impact on the company's overall financial position.

FREE CASH FLOW

Management uses free cash flow, which is defined by CRC as net cash provided by operating activities less capital investments, as a measure of liquidity. The following table presents a reconciliation of CRC's net cash provided by operating activities to free cash flow.

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
(\$ millions)					
Net cash provided by operating activities	\$ 235	\$ 279	\$ 206	\$ 865	\$ 610
Capital investments	(120)	(91)	(88)	(322)	(255)
Free cash flow	\$ 115	\$ 188	\$ 118	\$ 543	\$ 355

ADJUSTED GENERAL & ADMINISTRATIVE EXPENSES

Management uses a measure called adjusted general and administrative (G&A) expenses and adjusted G&A per BOE to provide useful information to investors interested in comparing CRC's costs between periods and performance to its peers.

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
<i>(\$ millions)</i>					
General and administrative expenses	\$ 95	\$ 87	\$ 95	\$ 333	\$ 321
Stock-based compensation	(6)	(5)	(6)	(24)	(23)
Information technology infrastructure	—	—	—	—	(3)
Accelerated vesting	—	—	(3)	—	(12)
Retention awards	—	—	—	—	(2)
Other	—	—	(1)	—	(2)
Adjusted G&A expenses	<u>\$ 89</u>	<u>\$ 82</u>	<u>\$ 85</u>	<u>\$ 309</u>	<u>\$ 279</u>
G&A per BOE	\$ 7.51	\$ 6.92	\$ 7.32	\$ 6.61	\$ 8.01
Adjusted G&A per BOE	\$ 7.04	\$ 6.52	\$ 6.55	\$ 6.14	\$ 6.96

MARGIN FROM PURCHASED COMMODITIES

Management uses a measure called margin from purchased commodities, which is calculated as the difference between revenue from purchased commodities and costs related to purchased commodities. This non-GAAP measure excludes transportation costs.

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
<i>(\$ millions)</i>					
Revenue from purchased commodities	\$ 60	\$ 58	\$ 59	\$ 238	\$ 235
Costs related to purchased commodities	(47)	(44)	(53)	(182)	(193)
Margin from purchased commodities	<u>\$ 13</u>	<u>\$ 14</u>	<u>\$ 6</u>	<u>\$ 56</u>	<u>\$ 42</u>

ELECTRICITY MARGIN

Management uses a measure called electricity margin, which is calculated as the difference between electricity sales and electricity generation expenses.

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
<i>(\$ millions)</i>					
Electricity sales	\$ 52	\$ 101	\$ 39	\$ 233	\$ 159
Electricity generation expenses	(12)	(11)	(9)	(38)	(40)
Electricity margin	<u>\$ 40</u>	<u>\$ 90</u>	<u>\$ 30</u>	<u>\$ 195</u>	<u>\$ 119</u>

OTHER OPERATING EXPENSES NET OF OTHER REVENUE

Management uses a measure called other operating expenses net of other revenue, which is calculated as the difference between other operating expenses, net and other revenue.

(\$ millions)	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Other operating expenses, net ⁽¹⁾	\$ 82	\$ 29	\$ 51	\$ 209	\$ 239
Other revenue	(7)	(4)	(2)	(22)	(26)
Other operating expenses net of other revenue	\$ 75	\$ 25	\$ 49	\$ 187	\$ 213

(1) Other operating expenses, net includes carbon management expenses beginning in 2025. Amounts from 2024 have been represented to conform to the 2025 presentation.

PV-10 AND STANDARDIZED MEASURE

The following table presents a reconciliation of the standardized measure of discounted future net cash flows (Standardized Measure) to the non-GAAP financial measure of PV-10 of cash flows:

(\$ millions)	As of December 31, 2025
Standardized Measure	\$ 6,666
Present value of future income taxes discounted at 10%	2,051
PV-10 of cash flows ^(*)	\$ 8,717

^(*) PV-10 is a non-GAAP financial measure and represents the year-end present value of estimated future cash inflows from proved oil and natural gas reserves, less future development and operating costs, discounted at 10% per annum to reflect the timing of future cash flows and using SEC prescribed pricing assumptions for the period. PV-10 differs from Standardized Measure because Standardized Measure includes the effects of future income taxes on future net cash flows. Neither PV-10 nor Standardized Measure should be construed as the fair value of oil and natural gas reserves. Standardized Measure is prescribed by the SEC as an industry standard asset value measure to compare reserves with consistent pricing costs and discount assumptions. PV-10 facilitates the comparisons to other companies as it is not dependent on the tax-paying status of the entity.

RESERVE REPLACEMENT RATIO

The reserve replacement ratio is a measure that management uses to gauge the growth of its reserves relative to production over the same period. There is no guarantee that historical sources of reserve additions will continue as many factors fully or partially outside management's control, including commodity prices, availability of capital and the underlying geology, affect reserves additions. We calculate the reserve replacement ratio considering reserve additions resulting from extensions and discoveries, improved recovery, revisions in previous estimates related to performance and acquisitions and divestitures. Other oil and gas producers may use different methods to calculate the replacement ratio, which may affect comparability.

	2025 (MMBoe)
Net performance-related revisions	61
Extensions and discoveries	3
Improved recovery	27
Acquisitions	93
Reserve additions	184
Production (MMboe)	50
Reserve Replacement Ratio	368 %

PRODUCTION STATISTICS

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Net Production Per Day					
Oil (MBbl/d)					
San Joaquin Basin	82	81	86	83	58
Los Angeles Basin	17	17	17	17	17
Uinta Basin	1	—	—	—	—
Other Basins	9	9	9	9	5
Total	109	107	112	109	80
NGLs (MBbl/d)					
San Joaquin Basin	9	10	10	10	10
Total	9	10	10	10	10
Natural Gas (MMcf/d)					
San Joaquin Basin	97	103	98	99	99
Los Angeles Basin	1	1	1	1	1
Sacramento Basin	11	11	13	12	13
Uinta Basin	1	—	—	—	—
Other Basins	3	3	3	2	4
Total	113	118	115	114	117
Total Net Production (MBoe/d)	137	137	141	138	110

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Gross Operated and Net Non-Operated Production Per Day					
Oil (MBbl/d)					
San Joaquin Basin	88	86	93	89	63
Los Angeles Basin	21	21	23	21	23
Uinta Basin	1	—	—	—	—
Other Basins	10	11	11	11	6
Total	120	118	127	121	92
NGLs (MBbl/d)					
San Joaquin Basin	11	11	10	11	11
Other Basins	—	—	1	—	—
Total	11	11	11	11	11
Natural Gas (MMcf/d)					
San Joaquin Basin	130	133	135	133	131
Los Angeles Basin	6	6	6	6	7
Sacramento Basin	14	14	17	14	17
Uinta Basin	1	—	—	—	—
Other Basins	4	4	3	3	2
Total	155	157	161	156	157
Total Gross Production (MBoe/d)	157	155	165	158	129

PRICE STATISTICS

	4th Quarter 2025	3rd Quarter 2025	4th Quarter 2024	Total Year 2025	Total Year 2024
Oil (\$ per Bbl)					
Realized price with derivative settlements	\$ 64.27	\$ 67.04	\$ 73.00	\$ 67.51	\$ 75.66
Realized price without derivative settlements	\$ 61.14	\$ 66.32	\$ 72.82	\$ 66.52	\$ 76.92
NGLs (\$/Bbl)	\$ 42.86	\$ 41.04	\$ 52.62	\$ 45.30	\$ 48.93
Natural gas (\$/Mcf)					
Realized price with derivative settlements	\$ 3.91	\$ 3.47	\$ 3.65	\$ 3.57	\$ 2.99
Realized price without derivative settlements	\$ 3.91	\$ 3.47	\$ 3.65	\$ 3.57	\$ 2.99
Index Prices					
Brent oil (\$/Bbl)	\$ 63.08	\$ 68.13	\$ 73.97	\$ 68.22	\$ 79.84
WTI oil (\$/Bbl)	\$ 59.14	\$ 64.93	\$ 70.27	\$ 64.81	\$ 75.72
NYMEX average monthly settled price (\$/MMBtu)	\$ 3.55	\$ 3.07	\$ 2.79	\$ 3.43	\$ 2.27
Realized Prices as Percentage of Index Prices					
Oil with derivative settlements as a percentage of Brent	102 %	98 %	99 %	99 %	95 %
Oil without derivative settlements as a percentage of Brent	97 %	97 %	98 %	98 %	96 %
Oil with derivative settlements as a percentage of WTI	109 %	103 %	104 %	104 %	100 %
Oil without derivative settlements as a percentage of WTI	103 %	102 %	104 %	103 %	102 %
NGLs as a percentage of Brent	68 %	60 %	71 %	66 %	61 %
NGLs as a percentage of WTI	72 %	63 %	75 %	70 %	65 %
Natural gas with derivative settlements as a percentage of NYMEX contract month average	110 %	113 %	131 %	104 %	132 %
Natural gas without derivative settlements as a percentage of NYMEX contract month average	110 %	113 %	131 %	104 %	132 %

FOURTH QUARTER 2025 DRILLING ACTIVITY

Wells Drilled	San Joaquin Basin	Los Angeles Basin	Ventura Basin	Sacramento Basin	Total
Development Wells					
Primary	3	—	—	—	3
Waterflood	10	—	—	—	10
Steamflood	18	—	—	—	18
Total ⁽¹⁾	31	—	—	—	31

TOTAL YEAR 2025 DRILLING ACTIVITY

Wells Drilled	San Joaquin Basin	Los Angeles Basin	Ventura Basin	Sacramento Basin	Total
Development Wells					
Primary	9	—	—	—	9
Waterflood	37	—	—	—	37
Steamflood	30	—	—	—	30
Total ⁽¹⁾	76	—	—	—	76

⁽¹⁾ Includes steam injectors and drilled but uncompleted wells, which are not included in the SEC definition of wells drilled.