
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

PURSUANT TO SECTION 13 OR 15(d) OF THE
SECURITIES EXCHANGE ACT OF 1934

Date of report (Date of earliest event reported): April 30, 2026

California Resources Corporation

(Exact Name of Registrant as Specified in its Charter)

Delaware
(State or Other Jurisdiction of
Incorporation)

001-36478
(Commission
File Number)

46-5670947
(IRS Employer
Identification No.)

1 World Trade Center
Suite 1500
Long Beach
California
(Address of Principal Executive Offices)

90831
(Zip Code)

Registrant's Telephone Number, Including Area Code: (888) 848-4754

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- ☐ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- ☐ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- ☐ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- ☐ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class
Common Stock

Trading Symbol(s)
CRC

Name of each exchange on which registered
New York Stock Exchange

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (17 CFR §230.405) or Rule 12b-2 of the Securities Exchange Act of 1934 (17 CFR §240.12b-2).

Emerging growth company ☐

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act. ☐

Item 2.02 Results of Operations and Financial Condition.

On May 5, 2026, California Resources Corporation (the “Company”) issued a press release announcing its financial condition and results of operations for the three months ended March 31, 2026. A copy of the press release is furnished as Exhibit 99.1 to this report on Form 8-K, and is incorporated herein by reference.

The information contained in this Item 2.02 and the exhibit hereto shall not be deemed to be “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), and shall not be incorporated by reference into any filings made by the Company under the Securities Act of 1933, as amended, or the Exchange Act, except as may be expressly set forth by specific reference in such filing.

Item 5.07 Submission of Matters to a Vote of Security Holders.

- (a) The Company held its 2026 Annual Meeting of Stockholders (the “Annual Meeting”) on April 30, 2026.
- (b) The following actions were taken at the Annual Meeting, for which proxies were solicited pursuant to Regulation 14A under the Exchange Act, and the final number of votes cast for, against or withheld, abstentions and broker non-votes for each matter are set forth below:
1. The nine director nominees named in the Company’s proxy statement were elected with the following votes:

<u>Nominee</u>	<u>For</u>	<u>Withheld</u>	<u>Broker Non-Votes</u>
Andrew Bremner	80,957,744	478,389	2,978,368
Tiffany (TJ) Thom Cepak	81,114,915	321,218	2,978,368
James N. Chapman	80,761,492	674,641	2,978,368
James R. Jackson	81,279,400	156,733	2,978,368
Christian S. Kendall	78,671,214	2,764,919	2,978,368
Francisco J. Leon	81,280,018	156,115	2,978,368
Mark A. (Mac) McFarland	81,280,348	155,785	2,978,368
William B. Roby	80,358,733	1,077,400	2,978,368
Alejandra (Ale) Veltmann	80,392,617	1,043,516	2,978,368

2. The ratification of the selection of KPMG LLP as the Company’s independent registered public accounting firm for the fiscal year ending December 31, 2026 was approved. The proposal received 84,090,991 votes for; 196,747 votes against; and 126,763 abstentions.
3. The advisory vote to approve named executive officer compensation was approved. The proposal received 68,885,474 votes for; 12,331,300 votes against; 219,359 abstentions; and 2,978,368 broker non-votes.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Exhibit No.	Description
99.1	Press release dated May 5, 2026.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

California Resources Corporation

/s/ Michael L. Preston

Name: Michael L. Preston

Title: Executive Vice President, Chief Strategy Officer and General Counsel

DATED: May 5, 2026



California Resources Corporation Reports First Quarter 2026 Financial and Operating Results

Increasing Second Half 2026 Activity to Accelerate Development of Long Duration Oil Inventory

Raising 2026E Adjusted EBITDAX Guidance by 42% Driven by Strong Oil Prices, Increased Target Synergies and Expected Operating Efficiencies

LONG BEACH, Calif., May 5, 2026 - California Resources Corporation (NYSE: CRC) (CRC) today reported its financial and operating results for the first quarter of 2026. In addition, CRC announced plans to increase second half 2026 drilling activity, materially enhancing full-year expectations and building momentum into 2027. The Company plans to host a conference call and webcast at 1 p.m. ET (10 a.m. PT) on Wednesday, May 6, 2026. Conference call details can be found within this release.

Highlights

- Delivered average net production of 154 thousand barrels of oil equivalent per day (MBoe/d) (81% oil); oil volumes were reduced by approximately 1.5 thousand barrels of oil per day (MBo/d) due to the impact of higher oil prices on production sharing contracts
- Reported a net loss of \$711 million, primarily driven by the non-cash loss in the fair value of its outstanding commodity derivatives¹, adjusted net income¹ of \$79 million and \$304 million of adjusted EBITDAX¹
- Generated net cash provided by operating activities of \$99 million or \$247 million of net cash provided by operating activities before net changes in operating assets and liabilities¹
- Delivered \$32 million of negative free cash flow¹ or \$116 million of free cash flow before net changes in operating assets and liabilities¹
- Returned \$46 million to shareholders, including \$36 million in dividends and \$10 million in share repurchases²
- Ended the first quarter of 2026 with \$1,251 million in borrowing capacity and including \$25 million in available cash and cash equivalents³ representing \$1,276 million of liquidity^{1, 3}
- Optimized capital structure and extended maturities through recent \$350 million follow-on offering of 7.000% senior notes due 2034 (2034 Senior Notes) and subsequent redemption of \$350 million 8.250% senior notes due 2029 (2029 Senior Notes)
- Preparing for first carbon dioxide (CO₂) injection at California's inaugural carbon capture and storage (CCS) project at CRC's Elk Hills cryogenic gas plant; see *Carbon TerraVault's First Quarter 2026 Update* for additional information

2026 Guidance Highlights

- Increased mid-point of expected Berry merger annual synergy target range by 12% to \$90 - \$100 million
- Increased expected drilling, completions and workover capital¹ investments by approximately \$100 million to accelerate high-return drilling projects in California and Utah

- Reduced facilities capital by \$10 million, reflecting ongoing field consolidation
- Increased capital budget range to \$520 - \$560 million with a full-year average of five rigs
- Targeting 2026E gross production exit rate of approximately 175 MBoe/d, representing ~1% entry-to-exit production growth
- Higher oil prices, increased drilling activity and improved operating efficiencies drive a 42% increase in 2026E adjusted EBITDAX¹ to a guidance midpoint of \$1,450 million

"We continued to demonstrate the strength of our integrated portfolio strategy, delivering solid results while advancing high-return oil developments and capturing incremental merger-related synergies," said Francisco Leon, CRC's President and Chief Executive Officer. "With higher oil prices and an attractive drilling return portfolio, we see a clear opportunity to accelerate development across our multi-decade resource inventory. As a result, we are adding incremental drilling activity this year to drive higher production, EBITDAX and cash flow. Our low-decline, capital-efficient conventional asset base underpins this strategy and we are moving decisively to unlock its value. CRC is a different kind of energy company, and our consistent results reinforce our ability to create durable, long-term value for our shareholders while meeting California's energy needs."

First Quarter 2026 Results

- Operating expenses were in line with expectations reflecting solid execution and the ongoing capture of Berry merger-related synergies
- General and administrative expenses were slightly higher than expectations primarily driven by the timing of legal fees and cash-settled stock-based compensation related to a higher share price
- Invested total capital of \$131 million including drilling, completions and workover capital¹ of \$70 million; total capital was at the high-end of expectations driven by strategic acceleration of investments to support planned second half 2026 drilling activity

Select Production, Price and Financial Results and Non-GAAP Measures (\$ in millions except production and prices)	1st Quarter 2026	4th Quarter 2025
Net oil production per day (MBbl/d) ⁵	124	109
Realized oil price without derivative settlements (\$ per Bbl)	\$ 74.53	\$ 61.14
Realized oil price with derivative settlements ¹ (\$ per Bbl) ¹	\$ 69.37	\$ 64.27
Net NGL production per day (MBbl/d) ⁵	10	9
Realized NGL price (\$ per Bbl)	\$ 44.98	\$ 42.86
Net natural gas production per day (Mmcfd/d) ⁵	117	113
Realized natural gas price (\$ per Mcf)	\$ 3.56	\$ 3.91
Net total production per day (MBoe/d) ⁵	154	137
Margin from purchased commodities ¹	\$ 18	\$ 13
Electricity revenue net of electricity generation expenses ¹	\$ 6	\$ 40
Net (loss) gain from commodity sales derivatives	\$ (848)	\$ 126
Other operating expenses net of other revenue ¹	\$ 44	\$ 75
Select Financial Statement Data and Non-GAAP Measures: (\$ and shares in millions, except per share amounts)	1st Quarter 2026	4th Quarter 2025
Total operating revenues before net (loss) gain from commodity derivatives ¹	\$ 967	\$ 798
Operating costs	\$ 365	\$ 325
General and administrative expenses	\$ 106	\$ 95
<i>Adjusted general and administrative expenses¹</i>	\$ 99	\$ 89
Taxes other than on income	\$ 67	\$ 55
Transportation costs	\$ 26	\$ 20
Operating (loss) income	\$ (711)	\$ 47
Interest and debt expense, net	\$ 29	\$ 29
Income tax (benefit) provision	\$ (49)	\$ 11
<i>Deferred income tax (benefit) provision</i>	\$ (50)	\$ 22
Net (loss) income	\$ (711)	\$ 12
Weighted-average common shares outstanding - diluted	88.7	85.1
Net (loss) income per share - diluted	\$ (8.02)	\$ 0.14
Adjusted net income ¹	\$ 79	\$ 40
Adjusted net income per share ¹ - diluted	\$ 0.88	\$ 0.47
Net cash provided by operating activities	\$ 99	\$ 235
Adjusted EBITDAX ¹	\$ 304	\$ 251
Free cash flow ¹	\$ (32)	\$ 115
Capital investments	\$ 131	\$ 120

Guidance

The following table provides key second quarter and full year 2026 financial and operating guidance⁴. CRC is positioned to accelerate activity in the summer of 2026, increasing to a seven rig program in the second half of 2026, which includes 6 rigs in California and 1 rig in Utah. CRC currently holds the permits necessary to execute a majority of its planned capital program, subject to commodity prices and market conditions. See Attachment 2 for further information on CRC's second quarter and full year 2026 guidance.

	2Q26E	Total Year 2026E
Net Production (MBoe/d)	148 - 150	149 - 155
Percentage Oil	81%	81%
Capital Investments (\$ millions)	\$120 - \$140	\$520 - \$560
Adjusted EBITDAX ¹ (\$ millions)	\$370 - \$410	\$1,400 - \$1,500

Shareholder Returns

On May 5, 2026, CRC's Board of Directors declared a quarterly cash dividend of \$0.405 per share of common stock, payable to shareholders of record on May 29, 2026. The dividend is expected to be paid on June 18, 2026.

In the first quarter 2026, CRC repurchased 0.2 million shares of its common stock for \$10 million² at an average price of \$45.70 per share and returned \$36 million in dividends to shareholders. Since mid-2021, the Company has returned approximately \$1,619 million to shareholders², including \$1,180 million in share repurchases and \$439 million in dividends.

Balance Sheet and Liquidity

In April 2026, CRC's lenders reaffirmed its \$1,500 million borrowing base under its Revolving Credit Facility as part of its semi-annual redetermination.

On March 23, 2026, CRC completed a \$350 million follow-on offering of Senior Notes due 2034, generating net proceeds of \$347 million, reflecting approximately \$2 million of issuance premium and \$5 million of issuance costs. The net proceeds, combined with cash on hand, were used to redeem \$350 million of CRC's outstanding Senior Notes due 2029.

As of March 31, 2026, CRC had liquidity of \$1,276 million^{1,3}, consisting of \$25 million in available cash and cash equivalents³ and \$1,251 million of available borrowing capacity under its Revolving Credit Facility (which reflects \$1,460 million of borrowing capacity less \$184 million of outstanding letters of credit and \$25 million outstanding on the Revolving Credit Facility).

Participation in Upcoming Investor Conferences

CRC is scheduled to participate in the following events in May, June and July 2026:

- Goldman Sachs Eleventh Annual Leverage Finance and Credit Conference, May 28, Dana Point, CA
- 2026 RBC Capital Markets Global Energy, Power & Infrastructure Conference, June 2, New York, NY
- BofA Securities Energy and Power Credit Conference, June 3, New York, NY
- JP Morgan Natural Resources Conference, June 23, New York, NY
- RBC Capital Markets Energy Transition Conference 2026, June 25, London, UK
- TD Cowen 24th Annual Calgary Energy, Power & Utilities Conference, July 7 and 8, Calgary, AB

CRC's presentation materials will be available on the day of the event on its website. See the Events and Presentations page under the Investor Relations section at www.crc.com.

Conference Call Details

A conference call and webcast is planned for 1 p.m. ET (10 a.m. PT) on Wednesday, May 6, 2026. To participate in the call, dial (877) 328-5505 (International calls dial +1 (412) 317-5421) or access via webcast at www.crc.com. Participants may also pre-register for the conference call at <https://dpre register.com/sreg/10207969/103b95d691e>. A digital replay of the conference call will be available for approximately 90 days.

¹ See Attachment 3 for the non-GAAP financial measures of adjusted net income (loss), adjusted net income (loss) per share - basic and diluted, net cash provided by operating activities before net changes in operating assets and liabilities, adjusted EBITDAX, free cash flow, free cash flow before net changes in operating assets and liabilities, adjusted general and administrative expenses, total operating revenues before net (loss) gain from commodity derivatives, margin from purchased commodities, electricity revenue net of electricity generation expenses and other operating expenses net of other revenue, including reconciliations to the most directly comparable GAAP measure without unreasonable effort. See Attachment 2 for the 2Q26 and 2026 estimates of the non-GAAP measures of adjusted EBITDAX, adjusted general and administrative expenses, margin from purchased commodities, other operating expenses net of other revenue and electricity revenue net of electricity generation expenses, including reconciliations to its most directly comparable GAAP measure, without unreasonable effort. See Attachment 1 for a reconciliation of drilling completion and workover capital to total capital investments, and non-cash commodity derivative (loss) gain from combined derivatives to net (loss) gain from combined derivatives, reported under GAAP.

² All of CRC's future quarterly dividends and share repurchases are subject to commodity prices, debt agreement covenants and Board of Directors' approval. The total value of shares purchased excludes commissions and excise taxes. Commissions paid on share repurchases were not significant in all periods presented.

³ Excludes restricted cash of \$15 million.

⁴ 2Q26 guidance assumes Brent price of \$105.36 per barrel of oil, NGL realizations as a percentage of Brent consistent with prior years and a NYMEX gas price of \$2.77 per mcf. Total year 2026 guidance assumes Brent price of \$90.58 per barrel of oil, NGL realizations as a percentage of Brent consistent with prior years and a NYMEX gas price of \$3.61 per mcf.

⁵ Net production per day for the periods presented reflects the impact of transaction timing. Berry Corporation volumes contributed for approximately 14 days in 2025 following the transaction close. Production amounts shown are reported results and are not presented on a pro forma basis.

About California Resources Corporation

California Resources Corporation (CRC) is an independent energy and carbon management company advancing the energy transition. CRC is committed to environmental stewardship while safely providing local, responsibly sourced energy. CRC is also focused on maximizing the value of its land, mineral ownership, and energy expertise for decarbonization by developing CCS and other emissions reducing projects. For more information about CRC, please visit crc.com.

About Carbon TerraVault

Carbon TerraVault (CTV), CRC's carbon management business, is developing services to capture, transport and permanently store carbon dioxide (CO₂) for its customers. CTV is engaged in a series of proposed CCS projects to inject CO₂ captured from industrial sources into depleted reservoirs deep underground for permanent sequestration. For more information, visit carbonterravault.com.

Forward-Looking Statements

Information set forth in this communication, including financial estimates and statements as to the effects of the Berry Merger, constitute “forward-looking statements” within the meaning of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 and other securities laws. All statements other than historical facts are forward-looking statements, and include statements regarding the benefits of the Berry Merger, CRC's future financial position, business strategy, projected revenues, earnings, costs, capital expenditures and plans and objectives and intentions of management for the future. Words such as “expect,” “could,” “may,” “anticipate,” “intend,” “plan,” “ability,” “believe,” “seek,” “see,” “will,” “would,” “estimate,” “forecast,” “target,” “guidance,” “outlook,” “opportunity” or “strategy” or similar expressions are generally intended to identify forward-looking statements. These forward-looking statements are based upon the current beliefs and expectations of the management of CRC and are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in, projected in, or implied by, such statements.

Although CRC believes the expectations and forecasts reflected in its forward-looking statements are reasonable, they are inherently subject to numerous risks and uncertainties, most of which are difficult to predict and many of which are beyond its control. No assurance can be given that such forward-looking statements will be correct or achieved or that the assumptions are accurate or will not change over time. Particular uncertainties that could cause CRC's actual results to be materially different than those expressed in its forward-looking statements are described in its most recent Annual Report on Form 10-K and its other periodic filings with the SEC. These factors include, but are not limited to: fluctuations in commodity prices; production levels and/or pricing by OPEC, OPEC+ or U.S. producers; government policy, war and political conditions and events; integration efforts and projected synergies and other benefits in connection with the Berry Merger and other acquisitions; divestitures and joint ventures; regulatory actions and changes that affect the oil and gas industry generally and us in particular; the efforts of activists to delay or prevent oil and gas activities or the development of CRC's carbon management segment; changes in business strategy and the ability and financial resources to execute our capital plan in a timely manner; lower-than-expected production; changes to estimates of reserves and related future cash flows; the recoverability of resources and unexpected geologic conditions; general economic conditions and trends; results from operations and competition in the industries in which it operates; CRC's ability to realize the anticipated benefits from prior or future efforts to reduce costs; environmental risks and liability; the benefits contemplated by its energy transition strategies and initiatives; CRC's ability to successfully identify, develop and finance carbon capture and storage projects, power projects and other renewable energy efforts; delays from government approvals and otherwise that could affect the timing of first injection of CO₂; future dividends and share repurchases and de-leveraging efforts; and natural disasters, accidents, mechanical failures, power outages, labor difficulties, cybersecurity breaches or attacks or other catastrophic events.

CRC cautions you not to place undue reliance on forward-looking statements contained in this document, which speak only as of the date hereof, and CRC is under no obligation, and expressly disclaims any obligation to update, alter or otherwise revise any forward-looking statements, whether as a result of new information, future events or otherwise. This communication may also contain information from third-party sources. This data may involve a number of assumptions and limitations, and CRC has not independently verified them and does not warrant the accuracy or completeness of such third-party information.

Contacts:

Daniel Juck (Investor Relations)
818-661-3700
CRC_IR@crc.com

Hailey Bonus (Media)
714-874-7732
CRC.Communications@crc.com

STATEMENTS OF OPERATIONS, SELECT FINANCIAL INFORMATION

(\$ and shares in millions, except per share amounts)

Statements of Operations:**Revenues**

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Oil, natural gas and natural gas liquids sales	\$ 905	\$ 679	\$ 814
Net (loss) gain from commodity derivatives	(848)	126	6
Revenue from marketing of purchased commodities	41	60	64
Electricity revenue	11	52	22
Other revenue	10	7	6
Total operating revenues	119	924	912

Operating Expenses

Operating costs	365	325	316
General and administrative expenses	106	95	72
Depreciation, depletion and amortization	133	129	131
Asset impairment	—	57	—
Taxes other than on income	67	55	70
Costs related to marketing of purchased commodities	23	47	50
Electricity generation expenses	5	12	10
Transportation costs	26	20	20
Accretion expense	27	29	29
Net loss on natural gas purchase derivatives	24	26	(6)
Measurement period adjustments, net	—	—	1
Other operating expenses, net	54	82	33
Total operating expenses	830	877	726
Operating (Loss) Income	(711)	47	186

Non-Operating (Expenses) Income

Interest and debt expense, net	(29)	(29)	(27)
Equity loss from unconsolidated subsidiaries	(2)	(1)	(1)
Loss on early extinguishment of debt	(21)	—	(1)
Other non-operating income, net	3	6	5

(Loss) Income Before Income Taxes

Income tax benefit (provision)	49	(11)	(47)
Net (Loss) Income	<u>\$ (711)</u>	<u>\$ 12</u>	<u>\$ 115</u>

Net income per share - basic	\$ (8.02)	\$ 0.14	\$ 1.27
Net income per share - diluted	\$ (8.02)	\$ 0.14	\$ 1.26
Adjusted net income	\$ 79	\$ 40	\$ 98
Adjusted net income per share - basic	\$ 0.89	\$ 0.47	\$ 1.08
Adjusted net income per share - diluted ⁽¹⁾	\$ 0.88	\$ 0.47	\$ 1.07
Weighted-average common shares outstanding - basic	88.7	84.6	90.6
Weighted-average common shares outstanding - diluted ⁽¹⁾	88.7	85.1	91.2
Effective tax rate	6 %	48 %	29 %

(\$ in millions)

Cash Flow Data:

Net cash provided by operating activities
Net cash used in investing activities
Net cash (used in) provided by financing activities

1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
\$ 99	\$ 235	\$ 186
\$ (136)	\$ (508)	\$ (79)
\$ (55)	\$ 209	\$ (265)

(\$ in millions)

Select Balance Sheet Information:

Total current assets
Property, plant and equipment, net
Total current liabilities
Long-term debt, net
Noncurrent asset retirement obligations
Total stockholders' equity

March 31 2026	December 31, 2025
\$ 788	\$ 938
\$ 5,904	\$ 5,905
\$ 1,441	\$ 1,050
\$ 1,310	\$ 1,283
\$ 906	\$ 913
\$ 2,918	\$ 3,674

(1) Adjusted net income per share - diluted for the three months ended March 31, 2026 is calculated using weighted average shares outstanding of 89.5 million shares.

GAINS AND LOSSES FROM COMMODITY DERIVATIVES

(\$ millions)

Non-cash (loss) gain from commodity sales derivatives
Net settlements and premiums
Net (loss) gain from commodity sales derivatives

1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
\$ (792)	\$ 95	\$ 22
(56)	31	(16)
\$ (848)	\$ 126	\$ 6

Non-cash loss (gain) from natural gas purchase derivatives
Settlements
Net loss (gain) from natural gas purchase derivatives

\$ 12	\$ 22	\$ (18)
12	4	12
\$ 24	\$ 26	\$ (6)

Non-cash (loss) gain from combined commodity derivatives
Net settlements and premiums from combined derivatives
Net (loss) gain from combined commodity derivatives

\$ (804)	\$ 73	\$ 40
(68)	27	(28)
\$ (872)	\$ 100	\$ 12

CAPITAL INVESTMENTS

(\$ millions)	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Facilities ⁽¹⁾	\$ 37	\$ 46	\$ 16
Drilling and completions	53	38	15
Workovers	17	18	19
Other	9	9	—
Oil and natural gas segment	116	111	50
Carbon management segment	12	11	2
Corporate and other ⁽¹⁾	3	(2)	3
Total capital investment	\$ 131	\$ 120	\$ 55

(1) Certain amounts previously reported in the Q1 2025 earnings release have been corrected. This correction relates to reporting of \$8 million of capital as Corporate and other in Q1 2025 and this amount was reclassified to Facilities in Q4 2025.

LIQUIDITY

(\$ millions)	March 31, 2026	December 31, 2025
Available cash and cash equivalents ⁽¹⁾	\$ 25	\$ 117
Revolving credit facility:		
Borrowing capacity	1,460	1,460
Revolver balance drawn	(25)	—
Outstanding letters of credit	(184)	(176)
Availability	\$ 1,251	\$ 1,284
Liquidity	\$ 1,276	\$ 1,401

(1) Excludes restricted cash of \$15 million at both March 31, 2026 and December 31, 2025.

CRC GUIDANCE	Consolidated 2Q26E	Oil and Natural Gas Segment	Carbon Management Segment
Net production (MBoe/d)	148 - 150		
Net oil production (%)	81%		
Operating costs (\$ millions)	\$335 - \$355	\$335 - \$355	
General and administrative expenses (\$ millions)	\$90 - \$100	\$13 - \$17	\$2 - \$4
<i>Adjusted general and administrative expenses (\$ millions)</i>	<i>\$85 - \$95</i>	<i>\$13 - \$17</i>	<i>\$2 - \$4</i>
Depreciation, depletion and amortization (\$ millions)	\$145 - \$157	\$140 - \$150	
Capital investments (\$ millions)	\$120 - \$140	\$115 - \$130	\$2 - \$5
Adjusted EBITDAX (\$ millions)	\$370 - \$410		
Margin from purchased commodities (\$ millions) ⁽¹⁾	\$10 - \$15		
Electricity revenue net of electricity generation expenses (\$ millions)	\$(6) - \$(2)		
Other operating expenses net of other revenue (\$ millions) ⁽²⁾	\$10 - \$20		\$2 - \$10
Transportation costs (\$ millions)	\$25 - \$30	\$19 - \$24	
Taxes other than on income (\$ millions)	\$60 - \$70	\$55 - \$60	
Interest and debt expense (\$ millions)	\$30 - \$35		
Other Assumptions:			
Brent (\$/Bbl)	\$105.36		
NYMEX (\$/Mcf)	\$2.77		
Price realization oil - % of Brent:	94% - 97%		
Price realization NGLs - % of Brent:	44% - 50%		
Price realization natural gas - % of NYMEX:	38% - 44%		
Current income tax provision (\$ millions) ⁽³⁾	\$2 - \$4		
Effective tax rate	6% - 9%		

CRC GUIDANCE	Consolidated 2026E	Oil and Natural Gas Segment	Carbon Management Segment
Net production (MBoe/d)	149 - 155		
Net oil production (%)	81%		
Operating costs (\$ millions)	\$1,415 - \$1,485	\$1,415 - \$1,485	
General and administrative expenses (\$ millions)	\$360 - \$380	\$50 - \$60	\$6 - \$12
<i>Adjusted general and administrative expenses (\$ millions)</i>	<i>\$325 - \$340</i>	<i>\$50 - \$60</i>	<i>\$6 - \$12</i>
Depreciation, depletion and amortization (\$ millions)	\$595 - \$615	\$575 - \$590	
Capital investments (\$ millions)	\$520 - \$560	\$500 - \$525	\$12 - \$20
Adjusted EBITDAX (\$ millions)	\$1,400 - \$1,500		
Margin from purchased commodities (\$ millions) ⁽¹⁾	\$50 - \$65		
Electricity revenue net of electricity generation expenses (\$ millions)	\$25 - \$45		
Other operating expenses net of other revenue (\$ millions) ⁽²⁾	\$75 - \$85		\$20 - \$30
Transportation costs (\$ millions)	\$105 - \$115	\$65 - \$70	
Taxes other than on income (\$ millions)	\$270 - \$280	\$238 - \$243	
Interest and debt expense (\$ millions)	\$120 - \$130		
Other Assumptions:			
Brent (\$/Bbl)	\$90.58		
NYMEX (\$/Mcf)	\$3.61		
Price realization oil - % of Brent:	94% - 98%		
Price realization NGLs - % of Brent:	50% - 55%		
Price realization natural gas - % of NYMEX:	67% - 72%		
Current income tax provision (\$ millions) ⁽³⁾	\$5 - \$8		
Effective tax rate	12% - 16%		

⁽¹⁾ Margin from purchased commodities is calculated as the difference between revenue from marketing of purchased commodities and costs related to marketing of purchased commodities, and excludes costs of transportation.

⁽²⁾ Other operating revenue and expenses, net is calculated as the difference between other revenue and other operating expenses, net and includes exploration expense and CMB expenses. CMB expenses includes lease cost for sequestration easements, advocacy, and other startup related costs.

See Attachment 3 for management's disclosure of its use of these non-GAAP measures and how these measures provide useful information to investors about CRC's results of operations and financial condition.

⁽³⁾ Current income tax composition is subject to variability and depends on a number of factors, including but not limited to, final taxable income determinations, the availability and utilization of net operating loss carryforwards (NOLs), applicable tax credits, and other differences between book and taxable income. Accordingly, the current provision may vary from period to period and should not be viewed as indicative of future tax obligations.

FORWARD LOOKING NON-GAAP RECONCILIATIONS

(\$ millions)	2Q26E					
	Consolidated		Oil and Natural Gas Segment		Carbon Management Segment	
	Low	High	Low	High	Low	High
General and administrative expenses	\$ 90	\$ 100	\$ 13	\$ 17	\$ 2	\$ 4
Equity-settled stock-based compensation	(5)	(5)	—	—	—	—
Estimated adjusted general and administrative expenses	\$ 85	\$ 95	\$ 13	\$ 17	\$ 2	\$ 4

(\$ millions)

Revenue from marketing of purchased commodities
Costs related to marketing of purchased commodities

Margin from purchased commodities

Consolidated	
2Q26E	
Low	High
\$ 15	\$ 32
(5)	(17)
<u>\$ 10</u>	<u>\$ 15</u>

(\$ millions)

Other operating expenses, net
Other revenue

Other operating expenses net of other revenue

Consolidated	
2Q26E	
Low	High
\$ 14	\$ 30
(4)	(10)
<u>\$ 10</u>	<u>\$ 20</u>

(\$ millions)

General and administrative expenses
Equity-settled stock-based compensation

Estimated adjusted general and administrative expenses

2026E						
Consolidated		Oil and Natural Gas Segment		Carbon Management Segment		
Low	High	Low	High	Low	High	
\$ 360	\$ 380	\$ 50	\$ 60	\$ 6	\$ 12	
(35)	(40)	—	—	—	—	
<u>\$ 325</u>	<u>\$ 340</u>	<u>\$ 50</u>	<u>\$ 60</u>	<u>\$ 6</u>	<u>\$ 12</u>	

(\$ millions)

Revenue from marketing of purchased commodities
Costs related to marketing of purchased commodities

Margin from purchased commodities

Consolidated	
2026E	
Low	High
\$ 143	\$ 168
(93)	(103)
<u>\$ 50</u>	<u>\$ 65</u>

(\$ millions)

Other operating expenses, net
Other revenue

Other operating expenses net of other revenue

Consolidated	
2026E	
Low	High
\$ 101	\$ 119
(26)	(34)
<u>\$ 75</u>	<u>\$ 85</u>

NON-GAAP RECONCILIATIONS

To supplement the presentation of its financial results prepared in accordance with U.S. generally accepted accounting principles (GAAP), management uses certain non-GAAP measures to assess its financial condition, results of operations and cash flows. These measures are also widely used by the industry, the investment community and CRC's lenders. Although these are non-GAAP measures, the amounts included in the calculations were computed in accordance with GAAP. Certain items excluded from these non-GAAP measures are significant components in understanding and assessing CRC's financial performance, such as CRC's cost of capital and tax structure, as well as the effect of acquisition and development costs of CRC's assets. Management believes that the non-GAAP measures presented, when viewed in combination with CRC's financial and operating results prepared in accordance with GAAP, provide a more complete understanding of the factors and trends affecting the Company's performance. The non-GAAP measures presented herein may not be comparable to other similarly titled measures of other companies. Below are additional disclosures regarding each of these non-GAAP measures, including reconciliations to their most directly comparable GAAP measure where applicable.

ADJUSTED NET INCOME (LOSS)

Adjusted net income (loss) and adjusted net income (loss) per share are non-GAAP measures. CRC defines adjusted net income as net income excluding the effects of significant transactions and events that affect earnings but vary widely and unpredictably in nature, timing and amount. These events may recur, even across successive reporting periods. Management believes these non-GAAP measures provide useful information to the industry and the investment community interested in comparing CRC's financial performance between periods. Reported earnings are considered representative of management's performance over the long term. Adjusted net income (loss) is not considered to be an alternative to net income (loss) reported in accordance with GAAP. The following table presents a reconciliation of the GAAP financial measure of net income and net income attributable to common stock per share to the non-GAAP financial measures of adjusted net income and adjusted net income per share.

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
(\$ millions, except per share amounts)			
Net (loss) income	\$ (711)	\$ 12	\$ 115
Unusual, infrequent and other items:			
Non-cash derivative loss (gain) on Brent based commodity contracts	792	(95)	(22)
Non-cash derivative loss on natural gas derivative contracts	12	22	—
Asset impairment	—	57	—
Severance and termination costs	25	12	2
Merger-related costs	1	20	3
Loss on early extinguishment of debt	21	—	1
Offshore platform expense	10	12	—
Measurement period adjustments	—	—	1
Other, net	8	11	(9)
Total unusual, infrequent and other items	869	39	(24)
Income tax (benefit) provision of adjustments at the combined tax rate	(79)	(11)	7
Adjusted net income	\$ 79	\$ 40	\$ 98
Net income (loss) per share – basic	\$ (8.02)	\$ 0.14	\$ 1.27
Net income (loss) per share – diluted	\$ (8.02)	\$ 0.14	\$ 1.26
Adjusted net income per share – basic	\$ 0.89	\$ 0.47	\$ 1.08
Adjusted net income per share – diluted	\$ 0.88	\$ 0.47	\$ 1.07

ADJUSTED EBITDAX

CRC defines adjusted EBITDAX as earnings before interest expense; income taxes; depreciation, depletion and amortization; exploration expense; other unusual, infrequent and out-of-period items; and other non-cash items. CRC believes this measure provides useful information in assessing its financial condition, results of operations and cash flows and is widely used by the industry, the investment community and its lenders. Although this is a non-GAAP measure, the amounts included in the calculation were computed in accordance with GAAP. Certain items excluded from this non-GAAP measure are significant components in understanding and assessing CRC's financial performance, such as its cost of capital and tax structure, as well as depreciation, depletion and amortization of CRC's assets. This measure should be read in conjunction with the information contained in CRC's financial statements prepared in accordance with GAAP. A version of adjusted EBITDAX is a material component of certain of its financial covenants under CRC's Revolving Credit Facility and is provided in addition to, and not as an alternative for, income and liquidity measures calculated in accordance with GAAP.

These materials include forward-looking non-GAAP financial measures, including adjusted EBITDAX. CRC is unable to provide a reconciliation of such forward-looking non-GAAP measures to the most directly comparable forward-looking GAAP financial measures because certain information needed to reconcile these measures is dependent on future events, many of which are outside of CRC's control and cannot be reasonably predicted at this time. These items include, but are not limited to, changes in working capital, the timing and amount of capital accruals, and other non-cash or unusual items. Accordingly, a quantitative reconciliation is not available without unreasonable efforts.

The following table represents a reconciliation of the GAAP financial measures of net income and net cash provided by operating activities to the non-GAAP financial measure of adjusted EBITDAX. CRC has included non-GAAP measures of adjusted EBITDAX for its oil and gas segment and its carbon management segment below. Management believes these segment non-GAAP measures are useful for investors to understand the results of our core businesses.

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
<i>(\$ millions, except per BOE amounts)</i>			
Net (loss) income	\$ (711)	\$ 12	\$ 115
Interest and debt expense	29	29	27
Depreciation, depletion and amortization	133	129	131
Income tax (benefit) provision	(49)	11	47
Exploration expense	—	1	—
Interest income	(1)	(5)	(3)
Equity loss from unconsolidated subsidiaries	2	1	1
Unusual, infrequent and other items ⁽¹⁾	869	39	(24)
Non-cash items			
Accretion expense	27	29	29
Stock-based compensation	7	6	6
Pension and post-retirement benefits	(2)	(1)	(1)
Adjusted EBITDAX	\$ 304	\$ 251	\$ 328
Net cash provided by operating activities	\$ 99	\$ 235	\$ 186
Cash interest payments	1	42	11
Cash interest received	(1)	(5)	(3)
Exploration expense	—	1	—
Working capital changes	205	(22)	134
Adjusted EBITDAX	\$ 304	\$ 251	\$ 328
Net (loss) income per Boe	\$ (51.19)	\$ 0.96	\$ 9.09
Adjusted EBITDAX per Boe	\$ 21.89	\$ 19.85	\$ 25.92

⁽¹⁾ See Adjusted Net Income (Loss) reconciliation.

SEGMENT ADJUSTED EBITDAX

This measure should be read in conjunction with Note 16 *Segment Information* in CRC's 2025 Annual Report. A reconciliation of the non-GAAP measure of segment adjusted EBITDAX cannot be reconciled to the comparable measure of operating cash flow prepared in accordance with GAAP without unreasonable effort.

Oil and Natural Gas Segment*(\$ millions)*

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Segment profit	\$ 281	\$ 46	\$ 266
Depreciation, depletion and amortization	128	127	126
Exploration expense	—	1	—
Accretion expense	27	29	29
Adjusted income items ⁽¹⁾	3	66	1
Adjusted EBITDAX - Oil and Natural Gas	\$ 439	\$ 269	\$ 422

Carbon Management Segment*(\$ millions)*

Segment loss	\$ (12)	\$ (20)	\$ (25)
Interest on contingent liability (related to Carbon TerraVault JV)	3	3	3
Equity loss from unconsolidated subsidiary	1	2	1
Adjusted income items ⁽¹⁾	—	—	—
Adjusted EBITDAX - Carbon Management	\$ (8)	\$ (15)	\$ (21)

(1) Certain amounts previously reported in the Q4 2025 earnings release have been corrected. This correction relates to reporting of adjusted income items in Carbon Management in Q1 2025 and this amount was reclassified to Oil and Natural Gas in Q1 2026.

FREE CASH FLOW

Management uses free cash flow, which is defined by CRC as net cash provided by operating activities less capital investments, as a measure of liquidity. The following table presents a reconciliation of CRC's net cash provided by operating activities to free cash flow.

(\$ millions)

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Net cash provided by operating activities	\$ 99	\$ 235	\$ 186
Capital investments	(131)	(120)	(55)
Free cash flow	\$ (32)	\$ 115	\$ 131

FREE CASH FLOW BEFORE NET CHANGES IN OPERATING ASSETS AND LIABILITIES

Management uses free cash flow before changes in operating assets and liabilities, which is defined by CRC as net cash provided by operating activities less net changes in operating assets and liabilities and capital investments, as a measure of liquidity. The following table presents a reconciliation of CRC's net cash provided by operating activities to free cash flow before net changes in operating assets and liabilities.

(\$ millions)

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Net cash provided by operating activities	\$ 99	\$ 235	\$ 186
Net changes in operating assets and liabilities	148	(24)	66
Net cash provided by operating activities before net changes in operating assets and liabilities	247	211	252
Capital investments	(131)	(120)	(55)
Free cash flow before net changes in operating assets and liabilities	\$ 116	\$ 91	\$ 197

ADJUSTED GENERAL & ADMINISTRATIVE EXPENSES

Management uses a measure called adjusted general and administrative (G&A) expenses and adjusted G&A per BOE to provide useful information to investors interested in comparing CRC's costs between periods and performance to its peers.

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
(\$ millions)			
General and administrative expenses	\$ 106	\$ 95	\$ 72
Stock-based compensation	(7)	(6)	(6)
Adjusted G&A expenses	<u>\$ 99</u>	<u>\$ 89</u>	<u>\$ 66</u>
G&A per BOE	\$ 7.63	\$ 7.51	\$ 5.69
Adjusted G&A per BOE	<u>\$ 7.13</u>	<u>\$ 7.04</u>	<u>\$ 5.22</u>

TOTAL OPERATING REVENUES BEFORE NET (LOSS) GAIN FROM COMMODITY DERIVATIVES

Management uses a measure called total operating revenues before net (loss) gain from commodity derivatives, which is calculated as the difference between total operating revenues less net (loss) gain from commodity derivatives.

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
(\$ millions)			
Total operating revenues	\$ 119	\$ 924	\$ 912
Less: Net (loss) gain from commodity derivatives	(848)	126	6
Total operating revenues before net (loss) gain from commodity derivatives	<u>\$ 967</u>	<u>\$ 798</u>	<u>\$ 906</u>

MARGIN FROM PURCHASED COMMODITIES

Management uses a measure called margin from purchased commodities, which is calculated as the difference between revenue from purchased commodities and costs related to purchased commodities. This non-GAAP measure excludes transportation costs.

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
(\$ millions)			
Revenue from purchased commodities	\$ 41	\$ 60	\$ 64
Costs related to purchased commodities	(23)	(47)	(50)
Margin from purchased commodities	<u>\$ 18</u>	<u>\$ 13</u>	<u>\$ 14</u>

ELECTRICITY REVENUE NET OF ELECTRICITY GENERATION EXPENSES

Management uses a measure called electricity revenue net of electricity generation expenses, which is calculated as the difference between electricity revenue and electricity generation expenses.

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
(\$ millions)			
Electricity revenue	\$ 11	\$ 52	\$ 22
Electricity generation expenses	(5)	(12)	(10)
Electricity revenue net of electricity generation expenses	<u>\$ 6</u>	<u>\$ 40</u>	<u>\$ 12</u>

OTHER OPERATING EXPENSES NET OF OTHER REVENUE

Management uses a measure called other operating expenses net of other revenue, which is calculated as the difference between other operating expenses, net and other revenue.

(\$ millions)
Other operating expenses, net⁽¹⁾
Other revenue
Other operating expenses net of other revenue

1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
\$ 54	\$ 82	\$ 33
(10)	(7)	(6)
\$ 44	\$ 75	\$ 27

(1) Other operating expenses, net includes carbon management expenses beginning in 2025.

PRODUCTION STATISTICS

Net Production Per Day	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Oil (MBbl/d)			
San Joaquin Basin	96	82	84
Los Angeles Basin	17	17	18
Uinta Basin	3	1	—
Other Basins	8	9	9
Total	124	109	111
NGLs (MBbl/d)			
San Joaquin Basin	10	9	10
Total	10	9	10
Natural Gas (MMcf/d)			
San Joaquin Basin	95	97	101
Los Angeles Basin	1	1	1
Sacramento Basin	10	11	12
Uinta Basin	8	1	—
Other Basins	3	3	3
Total	117	113	117
Total Net Production (MBoe/d)	154	137	141

**Gross Operated and Net Non-Operated
Production Per Day**

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Oil (MBbl/d)			
San Joaquin Basin	103	88	90
Los Angeles Basin	21	21	22
Uinta Basin	4	1	—
Other Basins	9	10	11
Total	137	120	123
NGLs (MBbl/d)			
San Joaquin Basin	10	11	10
Other Basins	1	—	—
Total	11	11	10
Natural Gas (MMcf/d)			
San Joaquin Basin	127	130	134
Los Angeles Basin	6	6	7
Sacramento Basin	13	14	15
Uinta Basin	11	1	—
Other Basins	3	4	3
Total	160	155	159
Total Gross Production (MBoe/d)	175	157	160

PRICE STATISTICS

	1st Quarter 2026	4th Quarter 2025	1st Quarter 2025
Oil (\$ per Bbl)			
Realized price with derivative settlements	\$ 69.37	\$ 64.27	\$ 72.01
Realized price without derivative settlements	\$ 74.53	\$ 61.14	\$ 73.57
NGLs (\$/Bbl)	\$ 44.98	\$ 42.86	\$ 54.64
Natural gas (\$/Mcf)			
Realized price with derivative settlements	\$ 3.56	\$ 3.91	\$ 4.12
Realized price without derivative settlements	\$ 3.56	\$ 3.91	\$ 4.12
Index Prices			
Brent oil (\$/Bbl)	\$ 77.90	\$ 63.08	\$ 74.92
WTI oil (\$/Bbl)	\$ 71.93	\$ 59.14	\$ 71.42
NYMEX average monthly settled price (\$/MMBtu)	\$ 5.04	\$ 3.55	\$ 3.65
Realized Prices as Percentage of Index Prices			
Oil with derivative settlements as a percentage of Brent	89 %	102 %	96 %
Oil without derivative settlements as a percentage of Brent	96 %	97 %	98 %
Oil with derivative settlements as a percentage of WTI	96 %	109 %	101 %
Oil without derivative settlements as a percentage of WTI	104 %	103 %	103 %
NGLs as a percentage of Brent	58 %	68 %	73 %
NGLs as a percentage of WTI	63 %	72 %	77 %
Natural gas with derivative settlements as a percentage of NYMEX contract month average	71 %	110 %	113 %
Natural gas without derivative settlements as a percentage of NYMEX contract month average	71 %	110 %	113 %

FIRST QUARTER 2026 DRILLING ACTIVITY

Wells Drilled	San Joaquin Basin	Los Angeles Basin	Ventura Basin	Sacramento Basin	Total
Development Wells					
Primary	1	—	—	—	1
Waterflood	17	—	—	—	17
Steamflood	44	—	—	—	44
Total ⁽¹⁾	62	—	—	—	62

⁽¹⁾ Includes steam injectors and drilled but uncompleted wells, which are not included in the SEC definition of wells drilled.